

NOTE 35 List of subsidiaries and associated companies pursuant to Section 313 para. 2 of the German Commercial Code

September 30, 2024	Equity interest in %
Subsidiaries	
Germany (121 companies)	
Acuson GmbH, Erlangen	100 ⁷
Airport Munich Logistics and Services GmbH, Hallbergmoos	100 ¹⁰
AIT Applied Information Technologies GmbH & Co. KG, Stuttgart	100 ⁹
AIT Verwaltungs-GmbH, Stuttgart	100
Alpha Verteilertechnik GmbH, Cham	100 ¹⁰
BEFUND24 GmbH, Erlangen	85
Berliner Vermögensverwaltung GmbH, Berlin	100 ¹⁰
Capta Grundstücks-Verwaltungsgesellschaft mbH, Grünwald	100
Dade Behring Grundstücks GmbH, Kemnath	100
eos.uptrade GmbH, Hamburg	100 ¹⁰
evosoft GmbH, Nuremberg	100 ¹⁰
Geisenhausener Entwicklungs Management GmbH, Grünwald	100 ⁷
Geisenhausener Entwicklungs-GmbH & Co. KG, Grünwald	100 ⁹
HaCon Ingenieurgesellschaft mbH, Hanover	100 ¹⁰
Heliox Leistungselektronik GmbH, Dortmund	100
ILLIT Grundstücksverwaltungs-Management GmbH, Grünwald	85
Innomotics Beteiligungs-GmbH, Munich	100 ⁷
Innomotics GmbH, Munich	100
Innomotics Real Estate GmbH & Co. KG, Nuremberg	100 ⁹
IPGD Grundstücksverwaltungs-Gesellschaft mbH, Grünwald	100
KACO new energy GmbH, Neckarsulm	100
Khnoton I GmbH, Munich	100 ⁷
KompTime GmbH, Munich	100 ¹⁰
Kyros 54 GmbH, Munich	100 ⁷
Kyros 58 GmbH, Munich	100 ⁷
Kyros 68 GmbH, Munich	100 ⁷
Kyros 71 GmbH, Munich	100 ⁷
Kyros 72 GmbH, Munich	100 ⁷
Kyros B AG, Munich	100 ⁷
Kyros C AG, Munich	100 ⁷
Moorenbrunn Entwicklungs Management GmbH, Grünwald	100 ⁷
Moorenbrunn Entwicklungs-GmbH & Co. KG, Grünwald	100 ⁹
Next47 GmbH, Munich	100 ¹⁰
Next47 Services GmbH, Munich	100 ¹⁰
OPTIO Grundstücks-Vermietungsgesellschaft mbH & Co. Objekt Tübingen KG, Grünwald	100 ⁹
REMECH Systemtechnik GmbH, Unterwellenborn	100 ¹⁰
RISICOM Rückversicherung AG, Grünwald	100
Siemens Advanta Solutions GmbH, Munich	100 ¹⁰
Siemens Bank GmbH, Munich	100
Siemens Beteiligungen Europa GmbH, Munich	100 ¹⁰
Siemens Beteiligungen Inland GmbH, Munich	100 ¹⁰
Siemens Beteiligungen Management GmbH, Kemnath	100 ⁷
Siemens Beteiligungen USA GmbH, Berlin	100 ¹⁰
Siemens Beteiligungsverwaltung GmbH & Co. OHG, Kemnath	100 ^{9, 12}
Siemens Campus Erlangen Grundstücks-GmbH & Co. KG, Grünwald	100 ⁹
Siemens Campus Erlangen Objekt 3 GmbH & Co. KG, Grünwald	100 ⁹

Siemens Campus Erlangen Objekt 4 GmbH & Co. KG, Grünwald	100 ⁹
Siemens Campus Erlangen Objekt 5 GmbH & Co. KG, Grünwald	100 ⁹
Siemens Campus Erlangen Objekt 6 GmbH & Co. KG, Grünwald	100 ⁹
Siemens Campus Erlangen Objekt 7 GmbH & Co. KG, Grünwald	100 ⁹
Siemens Campus Erlangen Objektmanagement GmbH, Grünwald	100
Siemens Campus Erlangen Verwaltungs-GmbH, Grünwald	100 ⁷
Siemens Digital Business Builder GmbH, Munich	100
Siemens Digital Logistics GmbH, Frankenthal	100
Siemens Electronic Design Automation GmbH, Munich	100 ¹⁰
Siemens Finance & Leasing GmbH, Munich	100
Siemens Financial Services GmbH, Munich	100 ¹⁰
Siemens Fonds Invest GmbH, Munich	100 ¹⁰
Siemens Global Innovation Partners Management GmbH, Munich	100 ⁷
Siemens Healthcare Diagnostics Products GmbH, Marburg	100
Siemens Healthcare GmbH, Munich	100
Siemens Healthineers AG, Munich	75
Siemens Healthineers Beteiligungen GmbH & Co. KG, Röttenbach	100
Siemens Healthineers Beteiligungen Verwaltungs-GmbH, Röttenbach	100 ⁷
Siemens Healthineers Holding I GmbH, Munich	100
Siemens Healthineers Holding III GmbH, Munich	100
Siemens Healthineers Innovation GmbH & Co. KG, Röttenbach	100
Siemens Healthineers Innovation Verwaltungs-GmbH, Röttenbach	100 ⁷
Siemens Immobilien Besitz GmbH & Co. KG, Grünwald	100 ⁹
Siemens Immobilien Management GmbH, Grünwald	100 ⁷
Siemens Industriepark Karlsruhe GmbH & Co. KG, Grünwald	100 ⁹
Siemens Industry Software GmbH, Cologne	100 ¹⁰
Siemens Liquidity One, Munich	100
Siemens Logistics GmbH, Nuremberg	100 ¹⁰
Siemens Middle East Services GmbH & Co. KG, Munich	100 ^{9, 13}
Siemens Middle East Services LP GmbH, Munich	100
Siemens Mobility GmbH, Munich	100 ¹⁰
Siemens Mobility Real Estate GmbH & Co. KG, Grünwald	100 ⁹
Siemens Mobility Real Estate Management GmbH, Grünwald	100 ⁷
Siemens Nixdorf Informationssysteme GmbH, Grünwald	100
Siemens OfficeCenter Verwaltungs GmbH, Grünwald	100
Siemens Private Finance Versicherungsvermittlungsgesellschaft mbH, Munich	100 ¹⁰
Siemens Project Ventures GmbH, Erlangen	100 ¹⁰
Siemens Real Estate Consulting GmbH & Co. KG, Munich	100 ⁹
Siemens Real Estate Consulting Management GmbH, Grünwald	100
Siemens Real Estate GmbH & Co. KG, Kemnath	100
Siemens Real Estate Management GmbH, Kemnath	100 ⁷
Siemens Technology Accelerator GmbH, Munich	100 ¹⁰
Siemens Technopark Nürnberg GmbH & Co. KG, Grünwald	100 ⁹
Siemens Traction Gears GmbH, Penig	100 ¹⁰
Siemens Trademark GmbH & Co. KG, Kemnath	100 ⁹
Siemens Trademark Management GmbH, Kemnath	100 ⁷
Siemens Treasury GmbH, Munich	100 ¹⁰
Siemens-Fonds C-1, Munich	100
Siemens-Fonds Pension Captive, Munich	100
Siemens-Fonds S-7, Munich	100
Siemens-Fonds S-8, Munich	100
Siemensstadt C1 GmbH & Co. KG, Grünwald	100 ⁹
Siemensstadt C1 Verwaltungs GmbH, Grünwald	100 ⁷
Siemensstadt CX GmbH & Co. KG, Grünwald	100 ⁷
Siemensstadt CX Verwaltungs GmbH, Grünwald	100 ⁷
Siemensstadt Grundstücks-GmbH & Co. KG, Grünwald	100 ⁹

Siemensstadt Management GmbH, Grünwald	100 ⁷
Siemensstadt SPE GmbH & Co. KG, Grünwald	100 ⁹
Siemensstadt SPE Verwaltungs GmbH, Grünwald	100 ⁷
Siemensstadt SWHH GmbH & Co. KG, Grünwald	100 ⁹
Siemensstadt SWHH Verwaltungs GmbH, Grünwald	100 ⁷
Siemensstadt VG GmbH & Co. KG, Grünwald	100 ⁹
Siemensstadt VG Verwaltungs GmbH, Grünwald	100 ⁷
SILLIT Grundstücks-Verwaltungsgesellschaft mbH, Munich	100
SIMAR Ost Grundstücks-GmbH, Grünwald	100 ¹⁰
Smart Train Lease GmbH, Munich	100 ¹⁰
Varian Medical Systems Deutschland GmbH & Co. KG, Darmstadt	100 ¹³
Varian Medical Systems Haan GmbH, Haan	100
Varian Medical Systems München GmbH, Munich	100
Varian Medical Systems Particle Therapy GmbH & Co. KG, Troisdorf	100 ¹³
VMS Deutschland Holdings GmbH, Darmstadt	100
VVK Versicherungsvermittlungs- und Verkehrskontor GmbH, Munich	100 ¹⁰
WSTECH GmbH, Flensburg	100
Zeleni Holding GmbH, Kemnath	100
Zeleni Real Estate GmbH & Co. KG, Kemnath	100
Europe, Commonwealth of Independent States (C.I.S.), Africa, Middle East (without Germany) (298 companies)	
ESTEL Rail Automation SPA, Algiers / Algeria	51
Siemens Healthineers Algeria E.U.R.L., Hydra / Algeria	100
Siemens Healthineers Oncology Services Algeria E.U.R.L., Hydra / Algeria	100
Siemens Spa, Algiers / Algeria	100
Siemens Industry Software Closed Joint-Stock Company, Yerevan / Armenia	100
Acuson Österreich GmbH, Vienna / Austria	100 ⁷
ETM professional control GmbH, Eisenstadt / Austria	100
Innomotics GmbH, Vienna / Austria	100
ITH icoserve technology for healthcare GmbH, Innsbruck / Austria	69
Siemens Aktiengesellschaft Österreich, Vienna / Austria	100
Siemens Healthcare Diagnostics GmbH, Vienna / Austria	100
Siemens Industry Software GmbH, Linz / Austria	100
Siemens Konzernbeteiligungen GmbH, Vienna / Austria	100
Siemens Metals Technologies Vermögensverwaltungs GmbH, Vienna / Austria	100
Siemens Mobility Austria GmbH, Vienna / Austria	100
Siemens Personaldienstleistungen GmbH, Vienna / Austria	100
Steiermärkische Medizinarchiv GesmbH, Graz / Austria	52
Varian Medical Systems Gesellschaft mbH, Brunn am Gebirge / Austria	100
VVK Versicherungs-Vermittlungs- und Verkehrs-Kontor GmbH, Vienna / Austria	100
Siemens W.L.L., Manama / Bahrain	51
Innomotics N.V., Beersel / Belgium	100
Siemens Healthcare NV, Groot-Bijgaarden / Belgium	100
Siemens Industry Software NV, Leuven / Belgium	100
Siemens Mobility S.A. / N.V., Beersel / Belgium	100
Siemens S.A./N.V., Beersel / Belgium	100
Thermotec NV, Bornem / Belgium	100
Varian Medical Systems Belgium NV, Groot-Bijgaarden / Belgium	100
Siemens d.o.o. Sarajevo - U Likvidaciji, Sarajevo / Bosnia and Herzegovina	100
Siemens Medicina d.o.o., Sarajevo / Bosnia and Herzegovina	100
Siemens EOOD, Sofia / Bulgaria	100
Siemens Healthcare EOOD, Sofia / Bulgaria	100
Siemens Mobility EOOD, Sofia / Bulgaria	100
Varinak Bulgaria EOOD, Sofia / Bulgaria	100
Siemens d.d., Zagreb / Croatia	100
Siemens Healthcare d.o.o., Zagreb / Croatia	100

Innomotics, s.r.o., Brno / Czech Republic	100
OEZ s.r.o., Letohrad / Czech Republic	100
Siemens Healthcare, s.r.o., Prague / Czech Republic	100
Siemens Industry Software, s.r.o., Prague / Czech Republic	100
Siemens Mobility, s.r.o., Prague / Czech Republic	100
Siemens, s.r.o., Prague / Czech Republic	100
Innomotics A/S, Ballerup / Denmark	100
Siemens A/S, Ballerup / Denmark	100
Siemens Healthcare A/S, Ballerup / Denmark	100
Siemens Industry Software A/S, Ballerup / Denmark	100
Siemens Mobility A/S, Ballerup / Denmark	100
Siemens Healthcare Logistics LLC, Cairo / Egypt	100
Siemens Healthcare S.A.E., Cairo / Egypt	100
Siemens Industrial LLC, New Cairo / Egypt	100
Siemens Industry Software (A Limited Liability Company - Private Free Zone), New Cairo / Egypt	100
Siemens Mobility Egypt LLC, Cairo / Egypt	100
Siemens Healthcare Oy, Espoo / Finland	100
Siemens Industry Software Oy, Espoo / Finland	100
Siemens Mobility Oy, Espoo / Finland	100
Siemens Osakeyhtiö, Espoo / Finland	100
Varian Medical Systems Finland OY, Helsinki / Finland	100
VIBECO - Virtual Buildings Ecosystem Oy, Espoo / Finland	100
Acuson France SAS, Courbevoie / France	100 ⁷
BLOCK IMAGING SAS, Weyersheim / France	100
Innomotics SAS, Saint-Priest / France	100
Padam Mobility SAS, Paris / France	100
PETNET Solutions SAS, Lisses / France	100
Siemens Electronic Design Automation SARL, Meudon La Forêt / France	100
Siemens Financial Services SAS, Courbevoie / France	100
Siemens France Holding SAS, Courbevoie / France	100
Siemens Healthcare SAS, Courbevoie / France	100
Siemens Industry Software SAS, Châtillon / France	100
Siemens Lease Services SAS, Courbevoie / France	100
Siemens Logistics SAS, Saint-Denis / France	100
Siemens Mobility SAS, Châtillon / France	100
Siemens SAS, Courbevoie / France	100
Sqills IT Services SAS, Paris / France	100
Varian Medical Systems France SARL, Le Plessis-Robinson / France	100
Wattsense SAS, Champagne-au-Mont-d'Or / France	100
Siemens Electrotechnical Projects and Products Single Member Societe Anonyme, Athens / Greece	100
SIEMENS HEALTHINEERS HELLAS SINGLE MEMBER SOCIETE ANONYME, Marousi / Greece	100
SIEMENS MOBILITY RAIL AND ROAD TRANSPORTATION SOLUTIONS SINGLE-MEMBER SOCIETE ANONYME, Athens / Greece	100
evosoft Hungary Szamitastechnikai Kft., Budapest / Hungary	100
Siemens Healthcare Kft., Budapest / Hungary	100
Siemens Industry Software Kft., Budapest / Hungary	100
Siemens Mobility Kft., Budapest / Hungary	100
Siemens Zrt., Budapest / Hungary	100
Varian Medical Systems Hungary Kft., Budapest / Hungary	100
Mentor Graphics (Holdings) Unlimited Company, Shannon, County Clare / Ireland	100 ¹³
Mentor Graphics Development Services Limited, Shannon, County Clare / Ireland	100
Siemens Electronic Design Automation Limited, Shannon, County Clare / Ireland	100 ⁷
Siemens Healthcare Diagnostics Manufacturing Limited, Swords, County Dublin / Ireland	100
Siemens Healthcare Medical Solutions Limited, Swords, County Dublin / Ireland	100
Siemens Industry Software Limited, Shannon, County Clare / Ireland	100
Siemens Limited, Dublin / Ireland	100
Siemens Concentrated Solar Power Ltd., Rosh Ha'ayin / Israel	100

Siemens Electronic Design Automation Ltd, Herzilya Pituah / Israel	100
Siemens HealthCare Ltd., Rosh Ha'ayin / Israel	100
Siemens Industry Operations Ltd., Rosh Ha'ayin / Israel	100 ⁷
Siemens Industry Software Ltd., Airport City / Israel	100
Siemens Ltd., Rosh Ha'ayin / Israel	100
Siemens Mobility Ltd., Rosh Ha'ayin / Israel	100
Siemens Mobility Operations Ltd., Rosh Ha'ayin / Israel	100 ⁷
UGS Israeli Holdings (Israel) Ltd., Airport City / Israel	100
Acuson Italy S.r.l., Milan / Italy	100 ⁷
Innomotics S.r.l., Milan / Italy	100
Siemens Healthcare S.r.l., Milan / Italy	100
Siemens Industry Software S.r.l., Milan / Italy	100
Siemens Logistics S.r.l., Milan / Italy	100
Siemens Mobility S.r.l., Milan / Italy	100
Siemens S.p.A., Milan / Italy	100
Varian Medical Systems Italia S.p.A., Milan / Italy	100
Innomotics Limited Liability Partnership, Almaty / Kazakhstan	100
Siemens Healthcare Limited Liability Partnership, Almaty / Kazakhstan	100
Siemens TOO, Almaty / Kazakhstan	100
VMS Kenya, Ltd, Nairobi / Kenya	100
Innomotics Company for Repairing & Maintenance of Light & Heavy Equipment, W.L.L, Ahmadi / Kuwait	49 ²
Siemens Industrial Business Co. For Electrical, Electronic and Mechanical Contracting WLL, Kuwait City / Kuwait	49 ²
Crabtree (Pty) Ltd, Maseru / Lesotho	100
Atruvi Invest Management S.à.r.l, Munsbach / Luxembourg	100 ⁷
FAST TRACK DIAGNOSTICS LUXEMBOURG S.à r.l., Esch-sur-Alzette / Luxembourg	100
TFM International S.A. i.L., Luxembourg / Luxembourg	100
FTD Europe Ltd, Birkirkara / Malta	100
CTSI (Mauritius), Ltd, Ebene / Mauritius	100
Varian Medical Systems Mauritius Ltd., Ebene / Mauritius	100
BLACKSEA-EMS S.R.L., Straseni / Moldova, Republic of	100
Siemens Healthcare SARL, Casablanca / Morocco	100
Siemens Industry Software SARL, Sala Al Jadida / Morocco	100
Siemens SARLAU, Casablanca / Morocco	100
Castor III B.V., The Hague / Netherlands	100
ChargeSight B.V., Veldhoven / Netherlands	100
Chronos B.V., Enschede / Netherlands	100
Heliox Automotive B.V., Veldhoven / Netherlands	100
Heliox Power Driven B.V., Veldhoven / Netherlands	100
LED Driven B.V., Breda / Netherlands	100
Mendix Technology B.V., Rotterdam / Netherlands	100
Pollux III B.V., The Hague / Netherlands	100
Recoy B.V., Veldhoven / Netherlands	100
Siemens Electronic Design Automation B.V., Eindhoven / Netherlands	100
Siemens eMobility Holding B.V., Veldhoven / Netherlands	100
Siemens Finance B.V., The Hague / Netherlands	100
Siemens Financieringsmaatschappij N.V., The Hague / Netherlands	100
Siemens Healthineers Holding I B.V., The Hague / Netherlands	100
Siemens Healthineers Holding III B.V., The Hague / Netherlands	100
Siemens Healthineers Holding IV B.V., The Hague / Netherlands	100
Siemens Healthineers Holding V B.V., The Hague / Netherlands	100
Siemens Healthineers Nederland B.V., The Hague / Netherlands	100
Siemens Industry Software Netherlands B.V., Eindhoven / Netherlands	100
Siemens International Holding B.V., The Hague / Netherlands	100
Siemens Mobility B.V., Zoetermeer / Netherlands	100
Siemens Mobility Holding B.V., The Hague / Netherlands	100
Siemens Nederland N.V., The Hague / Netherlands	100

Sqills Products B.V., Enschede / Netherlands	100
TASS International B.V., Helmond / Netherlands	100
Varian Medical Systems Nederland B.V., Houten / Netherlands	100
Innomotics AS, Oslo / Norway	100
Siemens AS, Oslo / Norway	100
Siemens Healthcare AS, Oslo / Norway	100
Siemens Mobility AS, Oslo / Norway	100
Siemens Industrial LLC, Muscat / Oman	51
Siemens Healthcare (Private) Limited, Lahore / Pakistan	100
SIEMENS INDUSTRY SOFTWARE (PRIVATE) LIMITED, Lahore / Pakistan	100
Siemens Pakistan Engineering Co. Ltd., Karachi / Pakistan	75
Innomotics Sp. z o.o., Katowice / Poland	100
Siemens Finance Sp. z o.o., Warsaw / Poland	100
Siemens Healthcare Sp. z o.o., Warsaw / Poland	100
Siemens Industry Software Sp. z o.o., Warsaw / Poland	100
Siemens Mobility Sp. z o.o., Warsaw / Poland	100
Siemens Sp. z o.o., Warsaw / Poland	100
Varian Medical Systems Poland Sp. z o.o., Warsaw / Poland	100
SIEMENS HEALTHCARE, UNIPESSOAL, LDA, Amadora / Portugal	100
Siemens Logistics, Unipessoal Lda, Lisbon / Portugal	100
SIEMENS MOBILITY, UNIPESSOAL LDA, Amadora / Portugal	100
Siemens S.A., Amadora / Portugal	100
Innomotics Motors and Large Drives W.L.L., Doha / Qatar	55
Siemens W.L.L., Doha / Qatar	55
INNOMOTICS S.R.L., Sibiu / Romania	100
Siemens Healthcare S.R.L., Bucharest / Romania	100
Siemens Industry Software S.R.L., Brasov / Romania	100
Siemens Mobility S.R.L., Bucharest / Romania	100
Siemens S.R.L., Bucharest / Romania	100
SIMEA SIBIU S.R.L., Sibiu / Romania	100
Varinak Europe SRL (Romania), Pantelimon / Romania	100
Siemens Healthcare Limited Liability Company, Moscow / Russian Federation	100
Varian Medical Systems (RUS) Limited Liability Company, Moscow / Russian Federation	100
Arabia Electric Ltd. (Equipment), Jeddah / Saudi Arabia	51
Innomotics Ltd., Khobar / Saudi Arabia	51
Siemens Healthcare Limited, Riyadh / Saudi Arabia	51
Siemens Healthineers Diagnostics Ltd, Riyadh / Saudi Arabia	100
Siemens Healthineers Regional Headquarter, Riyadh / Saudi Arabia	100
Siemens Ltd., Riyadh / Saudi Arabia	51
Siemens Mobility Saudi Ltd, Khobar / Saudi Arabia	51
Siemens Regional Headquarters Ltd., Jeddah / Saudi Arabia	100
Varian Medical Systems Arabia Commercial Limited, Riyadh / Saudi Arabia	75
Innomotics d.o.o. Beograd, Belgrade / Serbia	100
Siemens d.o.o. Beograd, Belgrade / Serbia	100
Siemens Healthcare d.o.o. Beograd, Belgrade / Serbia	100
Siemens Industry Software doo Beograd, Belgrade / Serbia	100
Siemens Mobility d.o.o. Cеровac, Kragujevac / Serbia	100
Acuson Slovakia s. r. o., Bratislava / Slovakia	100 ⁷
HMH, s.r.o., Bratislava / Slovakia	100
Innomotics, s.r.o., Bratislava / Slovakia	100
OEZ Slovakia, spol. s r.o., Bratislava / Slovakia	100
Rolling Stock Services Bratislava s.r.o., Bratislava / Slovakia	60
SAT Systémy automatizacnej techniky spol. s.r.o., Bratislava / Slovakia	60
Siemens Healthcare s.r.o., Bratislava / Slovakia	100
Siemens Mobility, s.r.o., Bratislava / Slovakia	100
Siemens s.r.o., Bratislava / Slovakia	100

SIPRIN s.r.o., Bratislava / Slovakia	100
Siemens Healthcare d.o.o., Ljubljana / Slovenia	100
Siemens Mobility d.o.o., Ljubljana / Slovenia	100
Siemens Trgovsko in storitveno podjetje, d.o.o., Ljubljana / Slovenia	100
Crabtree South Africa Pty. Limited, Midrand / South Africa	100
Innomotics (Pty) Ltd., Midrand / South Africa	100
Innomotics Employee Ownership Trust, Johannesburg / South Africa	— ³
KACO NEW ENERGY AFRICA (PTY) LTD, Midrand / South Africa	100
Siemens Employee Share Ownership Trust, Johannesburg / South Africa	— ³
Siemens Healthcare Employee Share Ownership Trust, Midrand / South Africa	— ³
Siemens Healthcare Proprietary Limited, Halfway House / South Africa	90
SIEMENS INDUSTRY SOFTWARE SA (PTY) LTD, Pretoria / South Africa	100
Siemens Mobility (Pty) Ltd, Randburg / South Africa	75
Siemens Proprietary Limited, Midrand / South Africa	85
S´Mobility Employee Stock Ownership Trust, Johannesburg / South Africa	— ³
Fábrica Electrotécnica Josa, S.A.U., Tres Cantos / Spain	100
Heliox Charging Solutions Iberica S.L.U., Sant Cugat del Valles / Spain	100
Innomotics, S.L., Madrid / Spain	100
Innovation Strategies, S.L., Palma / Spain	100
Siemens Campus Madrid, S.L., Madrid / Spain	100
Siemens Financial Services S.A.U, Madrid / Spain	100
SIEMENS HEALTHCARE, S.L.U., Madrid / Spain	100
Siemens Industry Software S.L., Tres Cantos / Spain	100
Siemens Logistics S.L. Unipersonal, Madrid / Spain	100
SIEMENS MOBILITY, S.L.U., Tres Cantos / Spain	100
Siemens Rail Automation S.A.U., Tres Cantos / Spain	100
Siemens S.A., Madrid / Spain	100
Telecomunicación, Electrónica y Conmutación S.A., Madrid / Spain	100
Varian Medical Systems Iberica SL, Madrid / Spain	100
WSTECH Energy Global, S.L., Viladecans / Spain	100
Heliox Sverige AB, Gothenburg / Sweden	100
Innomotics AB, Solna / Sweden	100
Siemens AB, Solna / Sweden	100
Siemens Electronic Design Automation AB, Solna / Sweden	100
Siemens Financial Services AB, Solna / Sweden	100
Siemens Healthcare AB, Solna / Sweden	100
Siemens Industry Software AB, Solna / Sweden	100
Siemens Mobility AB, Solna / Sweden	100
Siemens Healthineers International AG, Steinhausen / Switzerland	100
Siemens Industry Software GmbH, Zurich / Switzerland	100
Siemens Mobility AG, Wallisellen / Switzerland	100
Siemens Schweiz AG, Zurich / Switzerland	100
Varian Medical Systems Imaging Laboratory GmbH, Dättwil / Switzerland	100
Siemens Tanzania Ltd. i.L., Dar es Salaam / Tanzania	100
Siemens Industry Software SARL, Tunis / Tunisia	100
Siemens Mobility S.A.R.L., Tunis / Tunisia	100
Siemens S.A., Tunis / Tunisia	100
Innomotics Motorlar Ve Yüksek Güçlü Sürücüler Anonim Şirketi, İstanbul / Türkiye	100
Siemens AG - Siemens Sanayi Ve Ticaret AS Velaro Joint Venture, Kartal - İstanbul / Türkiye	100 ^{12, 13}
Siemens Finansal Kiralama A.S., İstanbul / Türkiye	100
Siemens Healthcare Sağlık Anonim Şirketi, İstanbul / Türkiye	100
Siemens Industry Software Yazılım Hizmetleri Anonim Şirketi, İstanbul / Türkiye	100
Siemens Mobility Ulaşım Sistemleri Anonim Şirketi, İstanbul / Türkiye	100
Siemens Sanayi ve Ticaret Anonim Şirketi, İstanbul / Türkiye	100
Sqills Turkey Bilgi Teknolojileri Ticaret Limited Şirketi, İstanbul / Türkiye	100
V.O.S.S. Varinak Onkoloji Sistemleri Satış Ve Servis Anonim Şirketi, İstanbul / Türkiye	100

100% foreign owned subsidiary "Siemens Ukraine", Kiev / Ukraine	100
SIEMENS HEALTHCARE LIMITED LIABILITY COMPANY, Kiev / Ukraine	100
Acuson Middle East FZ LLC, Dubai / United Arab Emirates	100 ⁷
Innomotics Contracting LLC, Abu Dhabi / United Arab Emirates	49 ²
PSE Software and Consulting L.L.C., Abu Dhabi / United Arab Emirates	49 ²
SD (Middle East) LLC, Dubai / United Arab Emirates	100
Siemens Capital Middle East Ltd, Abu Dhabi / United Arab Emirates	100
Siemens Healthcare FZ LLC, Dubai / United Arab Emirates	100
Siemens Healthcare L.L.C., Dubai / United Arab Emirates	49 ²
Siemens Industrial LLC, Masdar City / United Arab Emirates	49 ²
Siemens Middle East Limited, Masdar City / United Arab Emirates	100
SIEMENS MOBILITY LLC, Dubai / United Arab Emirates	49 ²
Acuson United Kingdom Ltd., Camberley, Surrey / United Kingdom	100 ⁷
Brightly Software Limited, Farnborough, Hampshire / United Kingdom	100
Electrium Sales Limited, Farnborough, Hampshire / United Kingdom	100
Heliox Energy Ltd., Farnborough, Hampshire / United Kingdom	100
Henley Bidco Limited, Farnborough, Hampshire / United Kingdom	100
Henley Topco Limited, Farnborough, Hampshire / United Kingdom	100
Innomotics Motors and Large Drives Limited, Manchester / United Kingdom	100
Project Ventures Rail Investments I Limited, Farnborough, Hampshire / United Kingdom	100
SBS Pension Funding (Scotland) Limited Partnership, Edinburgh / United Kingdom	57 ³
Siemens Electronic Design Automation Ltd, Farnborough, Hampshire / United Kingdom	100
Siemens Financial Services Ltd., Stoke Poges, Buckinghamshire / United Kingdom	100
Siemens Healthcare Diagnostics Ltd, Camberley, Surrey / United Kingdom	100
Siemens Healthcare Diagnostics Manufacturing Ltd, Camberley, Surrey / United Kingdom	100
Siemens Healthcare Diagnostics Products Ltd, Camberley, Surrey / United Kingdom	100
Siemens Healthcare Limited, Camberley, Surrey / United Kingdom	100
Siemens Holdings plc, Farnborough, Hampshire / United Kingdom	100
Siemens Industry Software Computational Dynamics Limited, Farnborough, Hampshire / United Kingdom	100
Siemens Industry Software Limited, Farnborough, Hampshire / United Kingdom	100
Siemens Mobility Limited, London / United Kingdom	100
Siemens Pension Funding (General) Limited, Farnborough, Hampshire / United Kingdom	100
Siemens Pension Funding Limited, Farnborough, Hampshire / United Kingdom	100
Siemens plc, Farnborough, Hampshire / United Kingdom	100
Siemens Process Systems Engineering Limited, Farnborough, Hampshire / United Kingdom	100
Siemens Rail Automation Limited, London / United Kingdom	100
Varian Medical Systems UK Holdings Limited, Ringwood, Hampshire / United Kingdom	100
Varian Medical Systems UK Limited, Crawley, West Sussex / United Kingdom	100
Vendigital Limited, Farnborough, Hampshire / United Kingdom	100
Americas (129 companies)	
Innomotics S.A., Buenos Aires / Argentina	100
Siemens Healthcare S.A., Buenos Aires / Argentina	100
Siemens IT Services S.A., Buenos Aires / Argentina	100
Siemens Mobility S.A., Buenos Aires / Argentina	100
Siemens S.A., Buenos Aires / Argentina	100
Acuson Brasil Ltda., Joinville / Brazil	100 ⁷
Innomotics Motores e Grandes Conversores Ltda, Jundiaí / Brazil	100
Siemens Healthcare Diagnósticos Ltda., São Paulo / Brazil	100
Siemens Industry Software Ltda., São Caetano do Sul / Brazil	100
Siemens Infraestrutura e Indústria Ltda., São Paulo / Brazil	100
Siemens Mobility Soluções de Mobilidade Ltda., São Paulo / Brazil	100
Siemens Participações Ltda., São Paulo / Brazil	100
Varian Medical Systems Brasil Ltda., Jundiaí / Brazil	100
Dade Behring Hong Kong Holdings Corporation, Tortola / British Virgin Islands	100
Brightly Software Canada, Inc., Oakville / Canada	100

EPOCAL INC., Toronto / Canada	100
Innomotics Inc., Oakville / Canada	100
Siemens Canada Limited, Oakville / Canada	100
Siemens Electronic Design Automation ULC, Vancouver / Canada	100 ¹³
Siemens Financial Ltd., Oakville / Canada	100
Siemens Healthcare Limited, Oakville / Canada	100
Siemens Industry Software ULC, Vancouver / Canada	100 ¹³
SIEMENS MOBILITY LIMITED, Oakville / Canada	100
Varian Medical Systems Canada, Inc., Ottawa / Canada	100
Innomotics S.A., Santiago de Chile / Chile	100
Siemens Healthcare Equipos Médicos Sociedad por Acciones, Santiago de Chile / Chile	100
Siemens Mobility SpA, Santiago de Chile / Chile	100
Siemens S.A., Santiago de Chile / Chile	100
Innomotics S.A.S., Tenjo / Colombia	100
J. Restrepo Equiphos S.A.S, Bogotá / Colombia	100
Siemens Healthcare S.A.S., Tenjo / Colombia	100
Siemens S.A.S., Tenjo / Colombia	100
Siemens Healthcare Diagnostics S.A., San José / Costa Rica	100
Siemens Mobility, S.R.L., Santo Domingo / Dominican Republic	100
Siemens S.A., Quito / Ecuador	100
Siemens-Healthcare Cia. Ltda., Quito / Ecuador	100
Siemens Healthcare, Sociedad Anonima, Antiguo Cuscatlán / El Salvador	100
Siemens S.A., Antiguo Cuscatlán / El Salvador	100
Siemens S.A., Guatemala / Guatemala	100
Acuson México, S. de R.L. de C.V., Mexico City / Mexico	100 ⁷
Grupo Siemens S.A. de C.V., Mexico City / Mexico	100
Industria de Trabajos Eléctricos S.A. de C.V., Ciudad Juárez / Mexico	100
Innomotics Motors, S. de R.L. de C.V., Mexico City / Mexico	100
Siemens Healthcare Diagnostics, S. de R.L. de C.V., Mexico City / Mexico	100
Siemens Industry Software, S.A. de C.V., Mexico City / Mexico	100
Siemens Inmobiliaria S.A. de C.V., Mexico City / Mexico	100
Siemens Logistics S. de R.L. de C.V., Mexico City / Mexico	100
Siemens Mobility S. de R.L. de C.V., Mexico City / Mexico	100
SIEMENS SERVICIOS COMERCIALES SA DE CV, SOFOM, ENR, Mexico City / Mexico	100
Siemens, S.A. de C.V., Mexico City / Mexico	100
Innomotics S.A., Panama City / Panama	100
Innomotics S.A.C., Surquillo / Peru	100
Siemens Healthcare S.A.C., Surquillo / Peru	100
Siemens Mobility S.A.C., Lima / Peru	100
Siemens S.A.C., Surquillo / Peru	100
Varian Medical Systems Puerto Rico, LLC, Guaynabo / Puerto Rico	100
Acuson Holding LLC, Wilmington, DE / United States	100 ⁷
Acuson, LLC, Wilmington, DE / United States	100 ⁷
Alteriix, LLC, Wilmington, DE / United States	100
Associates in Medical Physics, LLC, Greenbelt, MD / United States	100
Block Imaging International, LLC, Wilmington, DE / United States	100
Block Imaging Parts & Service, LLC, Holt, MI / United States	100
Block Imaging Technical Excellence, LLC, Holt, MI / United States	100
Brightly Software, Inc., Wilmington, DE / United States	100
Building Robotics Inc., Wilmington, DE / United States	100
Corindus, Inc., Wilmington, DE / United States	100
D3 Oncology Inc., Wilmington, DE / United States	100
ECG Acquisition, Inc., Wilmington, DE / United States	100
ECG TopCo Holdings, LLC, Wilmington, DE / United States	83
Executive Consulting Group, LLC, Wilmington, DE / United States	100
Healthcare Technology Management, LLC, Wilmington, DE / United States	78

Heliox Technology Inc., Dover, DE / United States	100
Innomotics LLC, Wilmington, DE / United States	100
J2 Innovations, Inc., Los Angeles, CA / United States	100
Keystone Physics Limited, Millersville, PA / United States	100
Mannesmann Corporation, New York, NY / United States	100
Mansfield Insurance Company, Jeffersonville, VT / United States	100
Medical Physics Holdings, LLC, Dover, DE / United States	100
Next47 Fund 2018, L.P., Palo Alto, CA / United States	100
Next47 Fund 2019, L.P., Palo Alto, CA / United States	100
Next47 Fund 2020, L.P., Palo Alto, CA / United States	100
Next47 Fund 2021, L.P., Palo Alto, CA / United States	100
Next47 Fund 2022, L.P., Palo Alto, CA / United States	100
Next47 Fund 2023, L.P., Palo Alto, CA / United States	100
Next47 Fund 2024, L.P., Palo Alto, CA / United States	100
Next47 Fund 2025, L.P., Palo Alto, CA / United States	100
Next47 Inc., Wilmington, DE / United States	100
Next47 Mid-Tier GP 2018, L.P., Wilmington, DE / United States	100
Next47 Mid-Tier GP 2019, L.P., Wilmington, DE / United States	100
Next47 Mid-Tier GP 2020, L.P., Wilmington, DE / United States	100
Next47 Mid-Tier GP 2021, L.P., Wilmington, DE / United States	100
Next47 Mid-Tier GP 2022, L.P., Wilmington, DE / United States	100
Next47 Mid-Tier GP 2023, L.P., Wilmington, DE / United States	100
Next47 Mid-Tier GP 2024, L.P., Wilmington, DE / United States	100
Next47 Mid-Tier GP 2025, L.P., Wilmington, DE / United States	100
Next47 TTGP, L.L.C., Wilmington, DE / United States	100
P.E.T.NET Houston, LLC, Austin, TX / United States	51
Page Mill Corporation, Boston, MA / United States	100
PETNET Indiana, LLC, Indianapolis, IN / United States	50 ¹
PETNET Solutions Cleveland, LLC, Wilmington, DE / United States	63
PETNET Solutions, Inc., Knoxville, TN / United States	100
Radiation Management Associates, LLC, Greenbelt, MD / United States	100
Rail-Term LLC, Plymouth, MI / United States	100
Siemens Capital Company LLC, Wilmington, DE / United States	100
Siemens Corporation, Wilmington, DE / United States	100
Siemens Financial Services, Inc., Wilmington, DE / United States	100
Siemens Financial, Inc., Wilmington, DE / United States	100
Siemens Government Technologies, Inc., Wilmington, DE / United States	100
Siemens Healthcare Diagnostics Inc., Los Angeles, CA / United States	100
Siemens Healthcare Laboratory, LLC, Wilmington, DE / United States	100
Siemens Healthineers Holdings, LLC, Wilmington, DE / United States	100
Siemens Industry Software Inc., Wilmington, DE / United States	100
Siemens Industry, Inc., Wilmington, DE / United States	100
Siemens Logistics LLC, Wilmington, DE / United States	100
Siemens Medical Solutions USA, Inc., Wilmington, DE / United States	100
Siemens Mobility, Inc, Wilmington, DE / United States	100
Siemens Public, Inc., Iselin, NJ / United States	100
Siemens USA Holdings, Inc., Wilmington, DE / United States	100
SMI Holding LLC, Wilmington, DE / United States	100
Supplyframe, Inc., Glendale, CA / United States	100
Varian BioSynergy, Inc., Wilmington, DE / United States	100
Varian Medical Systems Africa Holdings, Inc., Wilmington, DE / United States	100
Varian Medical Systems India Private Limited, Wilmington, DE / United States	100
Varian Medical Systems International Holdings, Inc., Wilmington, DE / United States	100
Varian Medical Systems Latin America, Ltd., Wilmington, DE / United States	100
Varian Medical Systems Pacific, Inc., Wilmington, DE / United States	100
Varian Medical Systems, Inc., Wilmington, DE / United States	100

Siemens S.A., Montevideo / Uruguay	100
Siemens Rail Automation, C.A., Caracas / Venezuela	100
Asia, Australia (157 companies)	
Australia Hospital Holding Pty Limited, Bayswater / Australia	100
Brightly Software Australia Pty Ltd, Sydney / Australia	100
Brightly Software Holdings Pty. Ltd., Sydney / Australia	100
Exemplar Health (NBH) 2 Pty Limited, Bayswater / Australia	100 ⁷
Exemplar Health (NBH) Holdings 2 Pty Limited, Bayswater / Australia	100
Exemplar Health (NBH) Trust 2, Bayswater / Australia	100
Innomotics Pty Ltd, Bayswater / Australia	100
Project Ventures Rail Investments (SMWSA) Pty Ltd, Bayswater / Australia	100
Siemens Healthcare Pty. Ltd., Hawthorn East / Australia	100
Siemens Industry Software Pty Ltd, Bayswater / Australia	100
Siemens Ltd., Bayswater / Australia	100
Siemens Mobility Pty Ltd, Melbourne / Australia	100
SIEMENS RAIL AUTOMATION PTY. LTD., Bayswater / Australia	100
Varian Medical Systems Australasia Pty Ltd., Belrose / Australia	100
Siemens Healthcare Ltd., Dhaka / Bangladesh	100
Siemens Industrial Limited, Dhaka / Bangladesh	100
Acuson (Shanghai) Co., Ltd., Shanghai / China	100 ⁷
Beijing Siemens Cerberus Electronics Ltd., Beijing / China	100
Green Matrix (Suzhou) Network Technology Co., Ltd., Suzhou / China	100
Hangzhou Alicon Pharm Sci & Tec Co., Ltd., Hangzhou / China	100
Innomotics Electrical Large Drives (Shanghai) Ltd., Shanghai / China	100
Innomotics Large Drives (Shanghai) Co., Ltd., Shanghai Pilot Free Trade Zone / China	100
Innomotics Large Motors (Tianjin) Ltd., Tianjin / China	85
Innomotics Mechanical Drives (Tianjin) Co., Ltd., Tianjin / China	100
Innomotics Standard Motors Ltd., Yizheng / China	100
Scion Medical Technologies (Shanghai) Ltd., Shanghai / China	100
Siemens Building Technologies (Tianjin) Ltd., Tianjin / China	70
Siemens Circuit Protection Systems Ltd., Shanghai, Shanghai / China	75
Siemens Commercial Factoring Ltd., Shanghai / China	100
Siemens Digital Technology (Shenzhen) Co., Ltd., Shenzhen / China	100
Siemens Electrical Apparatus Ltd., Suzhou, Suzhou / China	100
Siemens Electrical Drives Ltd., Tianjin / China	85
Siemens Electronic Design Automation (Shanghai) Co., Ltd., Shanghai Pilot Free Trade Zone / China	100
Siemens Factory Automation Engineering Ltd., Beijing / China	100
Siemens Finance and Leasing Ltd., Beijing / China	100
Siemens Financial Services Ltd., Beijing / China	100
Siemens Healthcare Diagnostics Manufacturing Ltd., Shanghai, Shanghai / China	100
Siemens Healthineers Diagnostics (Shanghai) Co., Ltd., Shanghai / China	100
Siemens Healthineers Digital Technology (Shanghai) Co., Ltd., Shanghai / China	100
Siemens Healthineers Ltd., Shanghai / China	100
Siemens Industrial Automation Products Ltd., Chengdu, Chengdu / China	100
Siemens Industry Software (Beijing) Co., Ltd., Beijing / China	100
Siemens Industry Software (Shanghai) Co., Ltd., Shanghai / China	100
Siemens Intelligent Signalling Technologies Co. Ltd., Foshan, Foshan / China	60
Siemens International Trading Ltd., Shanghai, Shanghai / China	100
Siemens Logistics Automation Systems (Beijing) Co., Ltd, Beijing / China	100
Siemens Ltd., China, Beijing / China	100
Siemens Manufacturing and Engineering Centre Ltd., Shanghai / China	51
Siemens Mechatronics Technology JiangSu Ltd., Yizheng / China	100
Siemens Medium Voltage Switching Technologies (Wuxi) Ltd., Wuxi / China	85
Siemens Mobility Electrification Equipment (Shanghai) Co., Ltd., Shanghai / China	51
Siemens Mobility Equipment (China) Co., Ltd, Shanghai Pilot Free Trade Zone / China	100

Siemens Mobility Rail Equipment (Tianjin) Ltd., Tianjin / China	100
Siemens Mobility Technologies (Beijing) Co., Ltd, Beijing / China	100
Siemens Numerical Control Ltd., Nanjing, Nanjing / China	80
Siemens Power Automation Ltd., Nanjing / China	100
Siemens Sensors & Communication Ltd., Dalian / China	100
Siemens Shanghai Medical Equipment Ltd., Shanghai / China	100
Siemens Shenzhen Magnetic Resonance Ltd., Shenzhen / China	100
Siemens Signalling Co., Ltd., Xi'an / China	70
Siemens Switchgear Ltd., Shanghai, Shanghai / China	55
Siemens Technology Development Co., Ltd. of Beijing, Beijing / China	90
Siemens Wiring Accessories Shandong Ltd., Zibo / China	100
Siemens X-Ray Vacuum Technology Ltd., Wuxi, Wuxi / China	100
Suzhou Ling Dong Zhen GE Network Technology Co., Ltd., Suzhou / China	— ³
Varian Medical Systems China Co., Ltd., Beijing / China	100
Varian Medical Systems Trading (Beijing) Co., Ltd., Beijing / China	100
Scion Medical Limited, Hong Kong / Hong Kong	100
Siemens Healthcare Limited, Hong Kong / Hong Kong	100
Siemens Industry Software Limited, Hong Kong / Hong Kong	100
Siemens Limited, Hong Kong / Hong Kong	100
Siemens Logistics Limited, Hong Kong / Hong Kong	100
Siemens Mobility Limited, Hong Kong / Hong Kong	100
Supply Frame (Hong Kong) Limited, Hong Kong / Hong Kong	100
Vertice Investment Limited, Hong Kong / Hong Kong	100
American Institute of Pathology and Laboratory Sciences Private Limited, Hyderabad / India	100
Artmed Healthcare Private Limited, Hyderabad / India	100
Brightly Software India Private Limited, Bangalore / India	100
Bytemark India LLP, Bangalore / India	100
Bytemark Technology Solutions India Pvt Ltd, Bangalore / India	100
C&S Electric Limited, New Delhi / India	99
Cancer Treatment Services Hyderabad Private Limited, Hyderabad / India	100
Enlighted Energy Systems Pvt Ltd, Chennai / India	100
INNOMOTICS INDIA PRIVATE LIMITED, Mumbai / India	100
PETNET Radiopharmaceutical Solutions Pvt. Ltd., Mumbai / India	100
SIEMENS EDA (INDIA) PRIVATE LIMITED, New Delhi / India	100
SIEMENS EDA (SALES & SERVICES) PRIVATE LIMITED, New Delhi / India	100
SIEMENS ENERGY INDIA LIMITED, Mumbai / India	100
Siemens Factoring Private Limited, Navi Mumbai / India	100
Siemens Financial Services Private Limited, Mumbai / India	100
Siemens Healthcare Private Limited, Mumbai / India	100
Siemens Healthineers India LLP, Bangalore / India	100
SIEMENS HEALTHINEERS INDIA MANUFACTURING PRIVATE LIMITED, Mumbai / India	100 ⁷
Siemens Industry Software (India) Private Limited, New Delhi / India	100
Siemens Limited, Mumbai / India	69
Siemens Logistics India Private Limited, Navi Mumbai / India	100
Siemens Rail Automation Pvt. Ltd., Navi Mumbai / India	100
Siemens Technology and Services Private Limited, Mumbai / India	100
Varian Medical Systems International (India) Private Limited, Mumbai / India	100
P.T. Siemens Indonesia, Jakarta / Indonesia	100
PT Innomotics Motors and Solutions, Jakarta / Indonesia	100
PT Siemens Healthineers Indonesia, Jakarta / Indonesia	100
PT Siemens Mobility Indonesia, Jakarta / Indonesia	100
AcroRad Co., Ltd., Okinawa / Japan	100
Acuson Japan K.K., Tokyo / Japan	100 ⁷
Innomotics G.K., Tokyo / Japan	100
Nihon Block Imaging KK, Tokyo / Japan	100
Siemens Electronic Design Automation Japan K.K., Tokyo / Japan	100

Siemens Healthcare Diagnostics K.K., Tokyo / Japan	100
Siemens Healthcare K.K., Tokyo / Japan	100
Siemens K.K., Tokyo / Japan	100
Varian Medical Systems K.K., Tokyo / Japan	100
Acuson Korea Ltd., Seongnam-si / Korea	100 ⁷
Innomotics Limited, Seoul / Korea	100
Siemens Electronic Design Automation (Korea) LLC, Seoul / Korea	100
Siemens Healthineers Ltd., Seoul / Korea	100
Siemens Industry Software Ltd., Seoul / Korea	100
Siemens Ltd. Seoul, Seoul / Korea	100
Siemens Mobility Ltd., Seoul / Korea	100
Varian Medical Systems Korea, Inc., Seoul / Korea	100
Innomotics Sdn. Bhd., Shah Alam / Malaysia	100
Radica Software Sdn. Bhd., George Town / Malaysia	100
Siemens Healthcare Sdn. Bhd., Kuala Lumpur / Malaysia	100
Siemens Industry Software Sdn. Bhd., George Town, Penang / Malaysia	100
Siemens Malaysia Sdn. Bhd., Petaling Jaya / Malaysia	100
Siemens Mobility Sdn. Bhd., Kuala Lumpur / Malaysia	100
Varian Medical Systems Malaysia Sdn Bhd, Kuala Lumpur / Malaysia	100
Siemens (N.Z.) Limited, Auckland / New Zealand	100
Siemens Healthcare Limited, Auckland / New Zealand	100
Siemens Healthcare Inc., Manila / Philippines	100
Siemens, Inc., Manila / Philippines	100
Varian Medical Systems Philippines, Inc., City of Pasig / Philippines	100
Acuson Singapore Pte. Ltd., Singapore / Singapore	100 ⁷
Innomotics Pte. Ltd., Singapore / Singapore	100
Siemens Electronic Design Automation Pte. Ltd., Singapore / Singapore	100
Siemens Healthcare Pte. Ltd., Singapore / Singapore	100
Siemens Industry Software Pte. Ltd., Singapore / Singapore	100
Siemens Logistics Pte. Ltd., Singapore / Singapore	100
Siemens Mobility Pte. Ltd., Singapore / Singapore	100
Siemens Pte. Ltd., Singapore / Singapore	100
Fang Zhi Health Management Co., Ltd., Taipei / Taiwan	100
Hong Tai Health Management Co. Ltd., Taipei / Taiwan	100
New Century Technology Co. Ltd., Taipei / Taiwan	100
Siemens Healthcare Limited, Taipei / Taiwan	100
Siemens Industry Software (TW) Co., Ltd., Taipei / Taiwan	100
Siemens Limited, Taipei / Taiwan	100
Varian Medical Systems Taiwan Co., Ltd., Taipei / Taiwan	100
YaRa Information Inc., Taipei / Taiwan	100
Innomotics Limited, Bangkok / Thailand	100
Siemens Healthcare Limited, Bangkok / Thailand	100
Siemens Limited, Bangkok / Thailand	100
Siemens Logistics Automation Systems Ltd., Bangkok / Thailand	100
Siemens Mobility Limited, Bangkok / Thailand	100
INNOMOTICS LIMITED COMPANY, Ho Chi Minh City / Viet Nam	100
Siemens Healthcare Limited, Ho Chi Minh City / Viet Nam	100
Siemens Ltd., Ho Chi Minh City / Viet Nam	100
Varian Medical Systems Vietnam Co Ltd, Ho Chi Minh City / Viet Nam	100
Associated companies and joint ventures	
Germany (16 companies)	
Alchemist Accelerator Europe Fund I GmbH & Co. KG, Grünwald	41 ⁸
ATS Projekt Grevenbroich GmbH, Schüttorf	25 ⁸
BentoNet GmbH, Baden-Baden	50
Caterva GmbH, Pullach i. Isartal	50

Creolytix GmbH, Weilheim	50
DKS Dienstleistungsgesellschaft f. Kommunikationsanlagen des Stadt- und Regionalverkehrs mbH, Cologne	49
GuD Herne GmbH, Essen	50
IFTEC GmbH & Co. KG, Leipzig	50
inpro Innovationsgesellschaft für fortgeschrittene Produktionssysteme in der Fahrzeugindustrie mbH, Berlin	50 ⁸
LJB Verwaltungs-GmbH, Leipzig	50 ⁸
Ludwig Bölkow Campus GmbH, Taufkirchen	25 ⁸
Nordlicht Holding GmbH & Co. KG, Frankfurt	33
Nordlicht Holding Verwaltung GmbH, Frankfurt	33 ⁸
Siemens EuroCash, Munich	3 ⁶
Sternico GmbH, Wendeburg	49 ⁸
WUN H2 GmbH, Wunsiedel	45
Europe, Commonwealth of Independent States (C.I.S.), Africa, Middle East (without Germany) (33 companies)	
VARIAN MEDICAL SYSTEMS ALGERIA SPA, Hydra / Algeria	49 ⁸
Armpower CJSC, Yerevan / Armenia	40
Aspern Smart City Research GmbH, Vienna / Austria	49 ⁸
Aspern Smart City Research GmbH & Co KG, Vienna / Austria	49
Siemens Aarsleff Konsortium I/S, Ballerup / Denmark	67 ^{4, 8, 12, 13}
Siemens Mobility Aarsleff Konsortium I/S, Ballerup / Denmark	50 ^{8, 13}
TRIXELL, Moirans / France	25
EVIOP-TEMPO S.A. Electrical Equipment Manufacturers, Vassiliko / Greece	48
Parallel Graphics Ltd., Dublin / Ireland	57 ^{4, 8}
Transfima GEIE, Milan / Italy	42 ^{8, 13}
Transfima S.p.A., Milan / Italy	49 ⁸
KACO New Energy Co., Amman / Jordan	49 ⁸
Temir Zhol Electrification LLP, Nur-Sultan-City / Kazakhstan	49
EGM Holding Limited, Birkirkara / Malta	33
Energie Electrique de Tahaddart S.A., Tangier / Morocco	20
Buitengaats C.V., Amsterdam / Netherlands	20 ^{6, 13}
Buitengaats Management B.V., Eemshaven / Netherlands	20 ⁸
Infraspeed EPC Consortium V.O.F., Zoetermeer / Netherlands	50 ^{8, 13}
Infraspeed Maintainance B.V., Dordrecht / Netherlands	50
Locomotive Workshop Rotterdam B.V., Zoetermeer / Netherlands	50
Ural Locomotives Holding Besloten Vennootschap, The Hague / Netherlands	50
ZeeEnergie C.V., Amsterdam / Netherlands	20 ^{6, 13}
ZeeEnergie Management B.V., Eemshaven / Netherlands	20 ⁸
Rousch (Pakistan) Power Ltd., Islamabad / Pakistan	26
Impilo Consortium (Pty.) Ltd., La Lucia / South Africa	31
Nertus Mantenimiento Ferroviario y Servicios S.A., Madrid / Spain	51 ⁴
Certas AG, Zurich / Switzerland	50
Interessengemeinschaft TUS, Volketswil / Switzerland	50 ¹³
CAPTON ENERGY DMCC, Dubai / United Arab Emirates	49
Awel Y Môr Offshore Wind Farm Limited, Swindon, Wiltshire / United Kingdom	10 ⁶
Cross London Trains Holdco 2 Limited, London / United Kingdom	33
Galloper Wind Farm Holding Company Limited, Swindon, Wiltshire / United Kingdom	25
Plessey Holdings Ltd., Farnborough, Hampshire / United Kingdom	50 ⁸
Americas (18 companies)	
Brasol Participações e Empreendimentos S.A., Brazil, São Paulo / Brazil	36
GNA 1 Geração de Energia S.A., São João da Barra / Brazil	22
Micropower Comerc Energia S.A., São Paulo / Brazil	20
MPC Serviços Energéticos 1A S.A, Navegantes / Brazil	48
MPC Serviços Energéticos 1B S.A., Cabo de Santo Agostinho / Brazil	48
Tractian Limited, Grand Cayman / Cayman Islands	22
Akuo Energy Dominicana, S.R.L, Santo Domingo / Dominican Republic	33
DELARO, S.A.P.I. DE C.V., Mexico City / Mexico	29

Tenedora de Activos Medicos S.A.P.I. de C.V, Mexico City / Mexico	49
AurasellAI, Inc, Dover, DE / United States	26
DeepHow Corp., Princeton, NJ / United States	23 ⁸
Fluence Energy, Inc., Wilmington, DE / United States	22
NMR-SGT JV, LLC, Wilmington, DE / United States	49
PhSiTh LLC, New Castle, DE / United States	33
Radiant Security, Inc., Wilmington, DE / United States	23
Rether networks, Inc., Berkeley, CA / United States	30 ⁸
Software.co Technologies, Inc., Wilmington, DE / United States	23
Wi-Tronix Group Inc., Dover, DE / United States	30
Asia, Australia (24 companies)	
Exemplar Health (NBH) Partnership, Melbourne / Australia	50
Parklife Metro Holdings Pty Ltd, Melbourne / Australia	20
Parklife Metro Holdings Unit Trust, Melbourne / Australia	20
PHM Technology Pty Ltd, Melbourne / Australia	37 ⁸
Chengdu Wayin Zhiyun Medical Technology Co., Ltd., Chengdu / China	49 ⁸
DBEST (Beijing) Facility Technology Management Co., Ltd., Beijing / China	25
Guangzhou Suikai Smart Energy Co., Ltd., Guangzhou / China	35
Siemens Traction Equipment Ltd., Zhuzhou, Zhuzhou / China	50
Smart Metering Solutions (Changsha) Co. Ltd., Changsha / China	49
TianJin ZongXi Traction Motor Ltd., Tianjin / China	50
TieKe Intelligent Signalling Railway Equipment Co., Ltd., Tianjin / China	49
Xi'An X-Ray Target Ltd., Xi'an / China	43 ⁸
Zhenjiang Siemens Busbar Trunking Systems Co. Ltd., Yangzhong / China	50
Zhi Dao Railway Equipment Ltd., Taiyuan / China	50
Bangalore International Airport Ltd., Bangalore / India	10 ⁶
Greenko Sironj Wind Power Private Limited, New Delhi / India	46
Happzee Technologies Private Limited, Hyderabad / India	7 ⁶
Pune IT City Metro Rail Limited, Pune / India	26
SUNSOLE RENEWABLES PRIVATE LIMITED, Mumbai / India	26 ⁸
P.T. Jawa Power, Jakarta / Indonesia	50
BE C&I Solutions Holding Pte. Ltd., Singapore / Singapore	25
Power Automation Pte. Ltd., Singapore / Singapore	49
SINGAPORE AQUACULTURE TECHNOLOGIES (SAT) PTE LTD, Singapore / Singapore	14 ⁶
Asiri A O I Cancer Centre (Private) Limited, Colombo / Sri Lanka	50 ⁸

	Equity interest in %	Net income in millions of €	Equity in millions of €
Other investments¹¹			
Germany (1 company)			
Siemens Energy AG, Munich	17	48	14,450
Europe, Commonwealth of Independent States (C.I.S.), Africa, Middle East (without Germany) (1 company)			
KIC InnoEnergy S.E., Eindhoven / Netherlands	6	(53)	401
Americas (3 companies)			
Electrify America, LLC, Wilmington, DE / United States	9	(64)	782
HistoSonics, Inc., Wilmington, DE / United States	7	n/a	n/a
Thoughtworks Holding Inc., Wilmington, DE / United States	7	(62)	700

¹ Control due to a majority of voting rights.

² Control due to rights to appoint, reassign or remove members of the key management personnel.

³ Control due to contractual arrangements to determine the direction of the relevant activities.

⁴ No control due to contractual arrangements or legal circumstances.

⁵ No significant influence due to contractual arrangements or legal circumstances.

⁶ Significant influence due to contractual arrangements or legal circumstances.

⁷ Not consolidated due to immateriality.

⁸ Not accounted for using the equity method due to immateriality.

⁹ Exemption pursuant to Section 264 b German Commercial Code.

¹⁰ Exemption pursuant to Section 264 (3) German Commercial Code.

¹¹ Values according to the latest available local GAAP financial statements; the underlying fiscal year may differ from the Siemens fiscal year.

¹² Siemens AG is a shareholder with unlimited liability of this company.

¹³ A consolidated affiliated company of Siemens AG is a shareholder with unlimited liability of this company.

n/a = No financial data available.